

Stages	Phases	Major Deliverables	Task(s)	
Develop	Plan	Training Needs Assessment	Conduct audience analysis	
		Instructional Design Plan	Identify learning objectives	
			Identify content scope (content inventory)	
			Determine delivery strategy	
			Identify logistics strategy	
		Project Plan	Identify roles (role map)	
			Identify stakeholders	
			Create workplan (tasks, deliverable schedule, check-in points)	
			Create task order	
			Develop budget	
		Project Management	Kick-off meeting	
			Control project work throughout each phase	
	Design	Instructional Strategy	Create goal map / course map (story board)	
			Create content outline	
			Create activities	
			Determine media requirements	
			Review and adopt training material standards	
		Alpha Usability Test	Plan alpha usability test	
			Conduct alpha usability test (results & recommendations)	
		Evaluation Instrument	Plan evaluation/measurement tools & methods	
		Deliverable Schedule	Create implementation timeline	
			Create logistics timeline	
		Project Management	Conduct kick-off meeting	
			Create communication plan	
			Control project work throughout each phase	
	Build -- Classroom	Trainer & Training Materials	Create Detailed Course Content (Micro Content Outline)	
			Create Instructor/Facilitator material	
			Create Video	
			Create Graphics	
			Prepare Train the Trainer Course structure, content, material and logistics	
			Select Trainers for TOT	
		Participant Materials	Create Detailed Course Content (Micro Content Outline)	
			Create Participant Material (guide, workbook & artifacts)	
			Develop Performance Support Materials (props/job aids)	
		Testing	Dry Run	
			Plan Internal/Beta Usability tests	
			Conduct Internal/Beta Usability Tests	
			Plan Pilot Development tests	
			Conduct Pilot Development tests	
		Support Processes	Build Help/Support processes	
		Evaluation/Measurement	Develop Evaluation/Measurement tools & methods	
		Training Logistics	Execute Training Logistics	
			Package Materials (printing & shipping)	
		Training Schedule	Select Trainers & Select Sites	
			Schedule Programs	
		Project Management	Conduct ongoing communications/ Control project work throughout each phase	
Deliver	Do	Train the Trainer (TOT)	Schedule trainers	
			Conduct Train the Trainer sessions (TOT evaluations)	
		Logistics Support	Execute Logistics Support	
		Ongoing Training	Registration	
			Deliver Training	
			Conduct Trainee Evaluations	
			Implement Ongoing Support	
			Implement Training Maintenance plan	
		Project Management	Conduct ongoing communications/ Control project work throughout each phase	
	Assess	Conduct Evaluation	Collect Design, Delivery and Economical Effectiveness data	
			Summarize Evaluation/Measurement Results	
		Analysis	Analyze Evaluation/Measurement results	
			Create Plan of Action/Make Recommendations	
		Project Management	Celebrate	
			Conduct ongoing communications/ Control project work throughout each phase	